

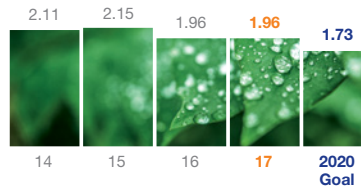
Sustainability

United Technologies delivers solutions the world needs to urbanize sustainably. We manufacture some of the world's most fuel-efficient jet engines and aerospace systems. We develop green building technologies that provide comfort, safety and energy efficiency. And we offer refrigeration technologies that extend the world's food supply to feed a growing population.

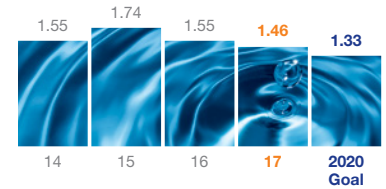
We engage with stakeholders to advance sustainable outcomes across our global communities. Within our own operations, we tripled our revenues over the past 20 years while reducing our greenhouse gas emissions by 33 percent and water consumption by 62 percent. For us, sustainability means we can do good for the planet while we do good for our employees, communities, customers and shareowners.

To learn more, visit www.utc.com/naturalleader.

Greenhouse gas emissions
(million metric tons CO₂e)



Worldwide water consumption
(billion gallons)



Consistent with The Greenhouse Gas Protocol, UTC's Environment, Health & Safety goals and targets are adjusted to reflect the impacts of acquired companies at the time of acquisition and to remove divested companies from UTC's measured performance.

Recognition

Among world's most respected companies
Barron's

19th largest public U.S. manufacturer
Industry Week

50th largest U.S. corporation
Fortune

87th largest global corporation
Fortune Global 2000

155th largest global corporation
Fortune Global 500

No. 3 most admired aerospace and defense company
Fortune

Among world's greenest companies
Newsweek

Rated A- for companies responding to climate change
Carbon Disclosure Project

All-America Executive Team: Most honored company in the aerospace and defense electronics sector
Institutional Investor

Among the best investor relations programs in the aerospace and defense electronics sector
Institutional Investor

Among notable companies for diversity practices
Diversity Inc.

Among the best places to work for employment disability inclusion
Disability Equality Index

Among best places to work for LGBTQ equality
Human Rights Campaign Foundation Corporate Equality Index

Among the best places to work for Latinas
Latina Style Magazine

This report and its associated web content at www.utc.com/annualreport provide detailed examples of how our approach to integrating responsibility into our operations fosters a culture of innovation and delivers results.

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